



ANKUR SUHAG

E-Mail: x26ankurs@iima.ac.in Mobile: +91 9205500290 LinkedIn: linkedin.com/in/ankur-suhag

Summary

Technology and Operations leader. Colonel, Indian Army, with 20+ years across digital transformation, strategy and large-scale programme delivery. Skilled at multi-stakeholder execution in high-stakes international environments and at building high-performing teams.

Professional Experience

Commanding Officer, Infantry Battalion | Indian Army

Aug 2021 – Jul 2025

- Commanded an **850+ person organisation** as its head, owning operations, governance and a multi-crore budget across every function in a high-stakes environment.
- Designed and codified a reusable relocation **operating model**, moving a **12,000-person, 400-vehicle** organisation **1,000 km** with a 100 km supply chain, cutting planning lead time for later moves **~40%**.
- Architected an **AI-enabled multi-sensor detection system** on a serverless architecture to a **100% interception rate**, taken up for procurement with the requirement projected to industry.
- Onboarded the first and largest Agniveer cohort across the three services, 100+ recruits, building the integration framework and onboarding SOP for a nationally monitored flagship policy.

Deputy General Manager, Operations, Procurement and Planning | Field Location

Aug 2020 – Aug 2021

- As second-in-command of an **850+ person organisation**, deputised for the head on governance, talent and succession and ran the operations, procurement and infrastructure portfolios.
- Re-engineered procurement and demand planning across **~₹20M** annual spend, cutting costs **20%+** through competitive evaluation, demand aggregation and digital e-procurement.
- Grew a revenue-generating retail operation's monthly revenue **~70%**, from ₹2.5M to ₹4.2M, through demand forecasting, inventory optimisation and assortment planning.
- Planned and led a large-scale air-deployment of **2,500+ personnel, 140 vehicles and ~430 tonnes** of cargo, later adopted as organisational policy.
- Delivered a ₹200M headquarters complex as project lead, managing engineering design, provisioning and procurement to specification and budget.

Senior Manager, Operations, Risk and Logistics (Brigade GSO-1) | Siachen Glacier

Jul 2018 – Aug 2020

- Directed operations, risk and logistics for a **10,000+ strong formation** deployed in extreme high altitude, owning induction, sustenance and infrastructure in the world's highest operating environment.
- Orchestrated an integrated **multimodal supply chain** across helicopters, cableways and snowmobiles, sustaining **100+ forward outposts** through a narrow resupply window.
- Managed **~₹1.1B** of annual procurement, provisioning capital and consumable assets and funding forward infrastructure at remote posts.
- Ran season-ahead demand and replenishment controls across **2,000+ spares**, cutting stock-outs **~30%** and holding availability through the resupply window.
- Drove enterprise adoption of a GIS asset platform across **~10,000 sq km**, building the predictive-maintenance analytics layer that cut unplanned downtime **~30%** and avoided **~₹50M** in emergency movement cost.
- Led trials and induction of **frontier technologies**, avalanche-detection radars, high-altitude UAVs, hyperbaric chambers and telemedicine, lifting survivability in extreme terrain.

International Security and Multi-Agency Coordinator | United Nations | South Sudan

Sep 2016 – Sep 2017

- Headed a sector-level **multi-agency coordination centre**, aligning **2,000+ personnel and 10+ agencies** to protect **120,000+ civilians** in an active conflict zone.
- Secured the release of **four NGO medical workers** held by armed rebels, negotiating directly with local actors to bring them out unharmed.
- Recovered a stranded UN **logistics convoy** in contested terrain, defusing a looting threat and securing safe transshipment of its supplies.
- Authored **mission-wide security SOPs**, crisis-response frameworks and drills, adopted across the mission as the common operating standard.

Head, IT Infrastructure and Digital Systems (GSO-1, IT) | Infantry School, Mhow **Jun 2013 – May 2015**

- Directed a ~₹700M multi-workstream technology portfolio including campus wide network, learning platform and a ₹500M digital auditorium, authoring the business cases, clearing sanctions and holding governance across vendors and OEMs to deliver ~5 months ahead of a multi-year schedule.
- Migrated a 10+ km **optical-fibre network**, 500+ endpoints across 40+ managed Layer-2 switches and a server backbone, to a new campus with **zero downtime** for 2,000+ users.
- Rolled out a campus-wide **learning-management platform** to 2,000+ trainees at **~90% adoption**, standardising course delivery.

Founding Team and Company Commander, Zero-to-One Launch | Jammu & Kashmir **May 2010 – Jun 2013**

- Built a **1,000-person organisation** as part of the founding team, its operating model, systems and governance, to full capability as a permanent unit, and delivered a **₹250M** community-development portfolio across 40+ villages.
- Architected a **GIS intelligence platform** consolidating demographic, socio-economic and incident data into a single queryable system that powered planning across the organisation.

Other Command and Field Leadership

- **Director, National Cadet Corps:** grew the cohort **~57% to 1,657**, drove a record **44% rise in armed-forces selections**, and led the shift to a single-window digital operating platform across the UP Directorate.
- **Field Operations Manager (Company Commander), Manipur:** directed flood relief for **2,000+ civilians** and moved **~60%** of unit procurement online via the Government e-Marketplace, cutting cycle time **~40%**.
- **Chief of Staff (Adjutant):** executed a **2,500+ km relocation** of 1,000+ personnel with zero loss and digitised **₹120 to 150M** of assets, sustaining the vehicle fleet at **90%+ availability**.
- **Field Team Leader (Platoon Commander):** anchored the coordination cell for the **2007 Amarnath Yatra**, a **300,000+ pilgrim** event, directing airlift, medical evacuation and multi-agency security.

Education

MBA (PGPX) – Indian Institute of Management, Ahmedabad | India

MSc, Defence and Strategic Studies – Defence Services Staff College, Wellington (University of Madras) | India

PG Diploma, Military Studies and Defence Management – Indian Mil Academy (HNB Garhwal University) | India

BSc, Physics, Mathematics and Chemistry – National Defence Academy (Jawaharlal Nehru University) | India

Accomplishments and Awards

- **Chief of the Army Staff Commendation (2020)** for operations and logistics leadership and redesigning casualty-evacuation protocols at the Siachen Brigade.
- **Force Commander UNMISS Commendation (2017)** for multi-agency coordination and a life-saving humanitarian evacuation in an active conflict zone.
- **Governor of Manipur Citation (2018)** for leading flood-relief operations for affected communities.
- **GOC-in-C Northern Command (2023)** and **Southern Command (2009)** Commendations, and multiple citations.
- **Awarded Entry Scholarship at IIM Ahmedabad** for a distinguished professional profile and career achievements.

License & Certifications

- Lean Six Sigma Green Belt, KPMG.
- Advanced Digital Transformation Specialization, IIM Ahmedabad.
- Specialisation in Automated Data Processing (IT), Mil College of Telecommunications Engineering (Best Student).
- Advanced Leadership and Strategic Management, Army War College, Mhow.

Co/Extra-curricular

- Endurance athlete and ultramarathoner.
- Represented the Service Academies (NDA and IMA) in hockey and cross-country.
- Languages: English, Hindi and French.